

Introduction of h&z

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A member of The Transformation Alliance



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For more than 20 years we consult our clients on a global basis



We provide consulting services to bring Procurement organizations to the next level

h&z service portfolio

Procurement strategy & TOM	高価 こ こ こ こ こ こ こ こ こ こ こ こ こ	Cost reduction	Procurement digitalization
 Objectives & strategy Lean & agile Organization & Governance Processes & Methods IT Systems & Data People & Culture Sustainable supply chain 	 Agile category management Supplier lifecycle and relationship management Supply risk management Supplier enabled innovation 	 Agile lever workshop h&z Bull's Eye Category and supply market expertise Should cost analyses LPP VA/VE BCC sourcing offices 	 Digital strategy and roadmap IT architecture IT system evaluation & RFP Tool implementation Procurement analytics
 Procurement assessments Procurement Assessment (PPA) Skill assessments IT capability maturity assessment 			
 Trainings & enablement Methods and skills for procurement professionals Negotiation and tender tactics Lean-Agile in procurement 			

Our consulting approach - we consult with head, heart, and hand





Expertise and Excellent Concepts

Partnership-based cooperation and mobilization of employees Professional project management and pragmatic implementation